



ACCC  
Att: Soo Sian Koh & Janet Li  
23 Marcus Clarke Street,  
Canberra ACT 2601

10<sup>th</sup> June 2022

**Re: MA1000021 – Telstra TPG Spectrum Transaction – submission - Letter of Support**

The Committee for Echuca-Moama (C4EM) is writing to you today to confirm its support for the **Telstra-TPG MOCN for Regional and Rural Australia merger proposal** under the MA1000021 – Telstra TPG Spectrum Transaction – submission.

**About Committee for Echuca Moama**

Committee for Echuca Moama (C4EM) has been established since 2011 to unite the region's business and community leaders to influence public policy, advocate on issues to strengthen the economy and make the region a more vibrant place to live.

C4EM includes members from across the region including well established industry sectors such as food production and manufacturing, horticulture, dairy, agribusiness, energy and water through to new and emerging businesses and organisations which provide health services, digital connectivity, education and professional advice. Including our strategic board membership which consists of industry members, we are a team of 12 people delivering a wide range of projects across C4EM driven by industry and business needs.

C4EM's vibrant member base comprises a significant number of manufacturing SMEs and large entities, who are keen to adopt advanced manufacturing capabilities and solutions. C4EM believes this merger will:

- Provide a broader range of choice for our businesses to seek products to suit their specific business needs
- Enhance and support the needs which businesses require now and into the future as they transform with new digital innovation
- Providing a better customer experience to meet demand when required for our businesses

Our region is also a large tourist destination attracting significant numbers each year. Our region has been impacted with significant congestion of services, especially over our weekend periods.

Committee for Echuca Moama wholeheartedly supports this proposal. If you wish to discuss this matter further, please contact me on [REDACTED] – [REDACTED]

Yours sincerely

*Deanne Armstrong*  
CEO Committee for Echuca Moama