## 2. If a Market Based mechanism was implemented, what would be your preferred design?



- "Do not support any mechanism that is counter to "common user" principles and confers exclusive rights on some producers."
- "We need to identify what the maximum level of compensation is per tonne is before the scheme is financially unviable."
- · "A "bottom up" auction is not viable due to difficulties in re-distributing monopoly rent recovered by PWCS by a "top down auction approach"" Objective is to "buy-back" excess demand, not to sell the underlying available capacity. This can only be achieved
- "[We are] very wary of any market based mechanism especially the concept of an auction system either "bottom up" or "top down"
- "Strongly oppose any auction or sale/transfer process which confers "equity" rights on port capacity"
- "We are still considering the practicality of a bottom up vs a top down approach. Our view is that both systems should be examined carefully before any decision is made to favour one over the other. It is not clear to us that the system) and off-set against access charges. A further issue with both systems is that a tonne of capacity from a bottom up auction, funds would not be used to compensate other producers. We would therefore need to decide might continue to produce and stockpile coal (the auction funds would finance the working capital). That coal might what happens to these funds. One suggestion is that they be contributed to alleviating bottlenecks (eg, in the rail then simply be brought back onto the market in a subsequent period, compounding the allocation problem. top down approach is better. One issue is that if parties are compensated for giving up allocations, those parties different parts of the coal chain won't necessarily have the same impact on overall capacity availability."

## 3. If a starting allocation was required, how would you prefer to determine the starting point for 2005 & 2006?



Of those that responded the majority supported a forecast in some form (either standalone, or with some historical reference). There was no support for pure historical.

### Conclusion

- Responses favoured allocation based on demand nomination/forecast; many of these were conditional on independent verification or audit of nominations
- Other respondents favoured a hybrid approach combining some demand nomination with some historical (with varying weightings)
- No respondents preferred allocations based on pure historical data

### Survey Response

				থ
	Pure Historical	Did not answer	Hybrid	Demand Nomination/Forecast
The state of the s	0%	11%	33%	56%

#### Quotes:

 "Historical allocations are largely irrelevant in a growing market. In the current market, the growth in tonnes is exacerbated by the current high prices for thermal coal exports and nearly all producers are looking to expand tonnages. The better alternative is to apply demand nominations with take or pay commitments."

## 3. If a starting allocation was required, how would you prefer to determine the starting point for 2005 & 2006?



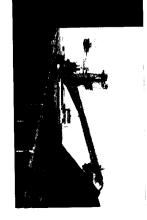
## Quotes: (continued)

- "Historical should take into account the last 5 Years of actual PWCS shipments; Historical 50% and Forecast 50% weighting. - In 2006 there will need to be a larger weighting to Historical tonnes. A straight pro rata will of these proposals should not be to close any mines." impact the smaller producers more heavily and could leave insufficient tonnes to sustain production. The object
- "Demand Forecast needs to be independently audited to take into account the demand forecast versus the physical capability of each mine. Also, allocations are made on the assumption that there will be no production constraints, yet potential for these problems need to be considered and assessed at the time of nominations. to those producers with single mines. The system should be changed to reflect a mine by mine allocation.' believe the current system whereby companies with more than one mine have their tonnage combined is unfair
- "Emphasis on Historical forecast as per Barlow Jonker with minor weighting given to new forecast"
- "I think historical input is important but should include well audited forecasting"
- "Pro-Rata Allocation to those producers who can use"
- "Demand nomination/forecast would need to have appropriate checks and balances in place to ensure that noon forecast usage, validated by potential audit of productive capacity and supported by Take-or-Pay commitment one sought to 'game' the arrangements to advantage. Fair basis for determining starting point should be based from producers. Transparency of forecasts are also critical to ensure there is confidence in the 'system' among participants. This minimises 'gaming' while ensuring equity between participants, including existing and new and expanding mines



- "Demand nomination subject to independent review as to reasonableness appears to be best out of proposals but seeking MORE/BETTER proposals that do not rely less on outside views of nominations but neither give preference to historical shipments over current"
- · "A ranking in priority should be given to those operations who have invested in growth and projected that growth in prior years rather than those operations who may be seeking short term increases to optimise returns during a period of high prices."
- "Audited Forecasts to determine that pre-requisites exist (DC, ML, financing etc and that forecasts are real)"
- "Demand nominated but with take or pay consequences."

## gaming? 4. What controls/rules would you like incorporated to minimise

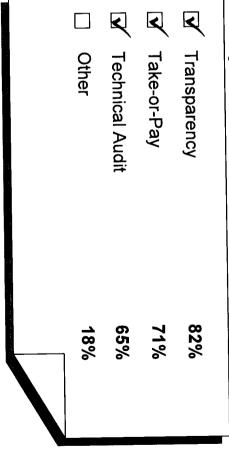


gaming. A number of alternative or additional controls were suggested. There is support for transparency, take-or-pay and technical audits as a means of discouraging

### Conclusion

- There is strong support for transparency and take-orpay. There is majority support for technical audit.
- Alternative controls that were suggested include:
- Ability for arbitration in the event that the technical audit shows a materially different result
- Increased flexibility tonnes, provided those tonnes cannot be sold / swapped
- Further penalties (which need to be determined)

### Survey Response



#### Quotes:

- "[We] strongly support the introduction of transparency, TOP commitments, audits and potential for an independent arbitrator to be appointed to settle any disputes. Collectively these measures act to minimise the benefits of gaming. additional disincentive to gaming." Further consideration should be given to the value of the ToP charge for 'tonnes not taken' as a means to provide
- "Incorporation into the system of mine by mine forecasts and allocations not combined tonnages for companies with more than one mine."

## gaming? 4. What controls/rules would you like incorporated to minimise



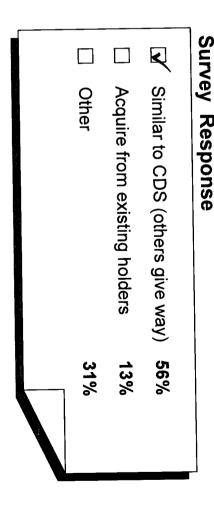
- "The level of the take or pay charge will need to be considered carefully. It needs to be high enough to ensure that strong incentives exist to nominate accurately. The timing of an announcement of take or pay charges also needs to those who have over-stated their forecasts to limit the extent of the charge." be considered. Our view is that the TOP charge should be set up front. This will avoid lobbying at a later date by
- "TOP not required for Medium Term. Also problem of severe market correction in thermal coal demand (down) hence TOP should only be applicable to the long term new capacity installed."
- "Any Short-term solution would need to be transparent, particularly with the amount of objection from producers for any formal system of restraint. Take-or-pay (with some force majeure allowances and tolerances) would appear to be to inflate figures if a CDS were to be continued." the best method of ensuring system rigour, but it won't solve the initial forecasting problem where producers may try
- "Increased Flexibility tonnes could reduce gaming provided the allocation on those tonnes cannot be sold / swapped. Consideration should be given to a scale of flexibility, with limited downside (-30k) and a top side of
- "The demand forecasts needs to be transparent and independently verified"
- "Need further ideas on alternative penalties"
- "Take or pay needs to be long term (3-5 years) not just for a single year."
- "The concept of providing firm tonnage commitments (eg take-or-pay) has some merit but the proposed form of such a commitment needs to be clearly described before it can be supported or otherwise. "



the open access regime. A small majority favour incorporation of new entrants as per the CDS to ensure maintenance of

### Conclusion

- The majority favoured "Similar to CDS", with strong emphasis on the open access or "common user" principle of the port.
- An alternative principle suggested by 2
  respondents was that new entrants (and the
  expansion of existing mines) should not be allowed
  until increased capacity is installed



#### Quotes:

- "New entrants or "new tonnes" should have access on the same basis as existing producers/tonnes. A grandfathering approach is anti-competitive, is not consistent with the open access arrangements at the port, and would not be acceptable to [us]."
- "The Port should continue to be viewed as a common user facility and protocols established to confirm this for new
- "We believe that this ['others give way'] is a fundamental principle which is absolutely critical to the future of the Newcastle port."

- "Others must give way, but with sufficient notice. Eg new entrants can join within a given calendar year by acquiring loading allocation from incumbent producers. Otherwise they must provide notice to the HVCC operators of their long-term solution)" intention to participate in the allocation process for the subsequent year (or via the mechanism developed for the
- "Preservation of the open access, common-user system. There is no problem with the underlying principles, which ahead of demand. This requires high quality planning and a commitment to invest in a timely manner." must be preserved. The objective should simply be to ensure that the system will provide for capacity to be installed
- "All others give way" appears to be a rather emotional/biased description of current system which we understand is more accurately described as "all shippers treated equally".
- "No new entrants until new capacity has been installed. Need to define "new entrant". Major additional expansion from existing mines also should not be accepted until additional capacity is installed."
- "New entrants should seek a portion of increased capacity, not be able to displace existing users."
- "This is a very difficult and controversial area. I don't believe new entrants should be allowed until increased capacity would need to be set) that would ask others to sacrifice. It's important of course to constantly test and improve current is demonstrated or installed. Nor should existing customers be allowed to increase production significantly (a level limitations so coal chain capacity would need to be regularly audited."
- "So far the questions relate to what the shippers are to give up or to be flexible (in the event of new entrants). Some accountability must rest with PWCS to do all in its power to meet the demand requirements of the coal shippers through Newcastle - whether it be port or rail related"

# 6. Which features of the CDS would you like to discard/retain in any future solution?



retention of one-way exchanges. There is broad support for retention of key features of the CDS. There is some objection to the

### Conclusion

 The majority favoured retaining most features of the CDS

#### Quotes:

- \*At least 3 months notice of an increase in the allocation pool to enable production to be adjusted as not all mines will be able to react to changes simply based on stockpiled coal .... Producers must not be able to short ship their allocated tonnes or hand their allocation back to the pool at the last minute. Consideration to flexibility ranges should be undertaken"
- "All changes/adjustments to the Allocation, even for small adjustments, should be clearly/promptly communicated to producers, with reason for adjustment"

### **Survey Response**

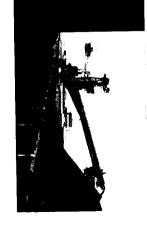
	Retain	Discard	No Answer
▼ Two Way Exchanges	86%	7%	7%
✓ One Way Exchanges	63%	25%	12%
▼ Facilitated Exchange	80%	7%	13%
✓ Flexibility Provisions	81%	0%	19%
Rules governing	81%	0%	19%
unused allocations			
Monthly industry	81%	0%	19%
meelings			

# 6. Which features of the CDS would you like to discard/retain in any future solution?



- "Industry meetings should be held at the appropriate frequency and with the appropriate representation that is, some meetings require CEO input whilst others are for operator level. Want to see the right to sell or swap capacity not sure whether there should be a central facilitator or individual negotiations."
- "Any short term arrangement needs to be in the context of agreed long term principles. There should be no "equity" rights created in "allocation". If exporters can't use allocation it should go back into the pool and be distributed prodoes not hand it back in a timely manner." rata to those who have been cut back. Severe penalties should apply to anyone who fails to use their allocation and
- "We do not support the CDS. We would need to consider any alternative system on its merits. We don't see any need for monthly industry meetings"
- "Ability for other mechanisms to be introduced if seen to facilitate"
- "Unsure to what "flexibility provisions" refers."
- "The answer is somewhere in all of the above."

## solution? 7. What other features would you like to include in a medium term



#### Quotes:

- "Secondary trading under an auction system."
- "We do not believe that the CDS will necessarily need to continue into 2005. We would like to see a system developed where, for example, the port functions as it did in prior years: until the vessel queue exceeds 20 vessels."
- "Generally, leave it to the market to decide"
- "Regular reporting by PWCS to the industry on the improvements being sought by it and the capacity expansions being achieved. (and) PWCS be required to invest all monetary penalties it collects under Take-or-Pay, into capital in order to expand the capacity of the Hunter Valley Coal Chain."
- "Common-User (but excluding new entrants until capacity demonstrated) & turn of arrival"
- "Monitoring of performance by the Administrator against forecast to gauge which companies are not likely to use their allocation. This should be followed by a consultation process to allow greater leadtime of returning tonnes to
- "Better system interface between the port, the logistics chain and the shipper."

# 8. What other feedback, comments or preferences do you have for a medium term solution?



#### Quotes:

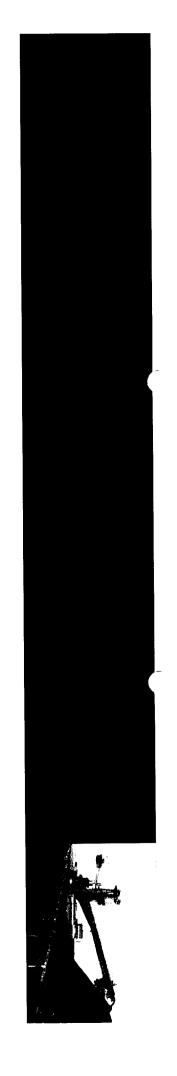
- "The principles of: Turn of arrival; Common user facility; and Common charge must prevail in any scheme"
- "Systems and reporting should be improved through consultation with coal producers. Currently, it appears that with coal producers. The current CDS is already creating additional administration demands on coal producers. consider: - Centralised system, accessible by both administrator and coal producers; - Reporting formats agreed both the administrator and coal producers maintain their own records, Producers spend a lot of time keeping example, "monthly allocation" may sound good to evenly spread the volume. However, it will be very cumbersome i.e., there is an overhead cost to manage CDS. So, we should avoid a system that is overly complicated. For records and checking numbers with the administrator. This duplication should be streamlined. Perhaps we should
- "The above represents our preliminary views but we are yet convinced that a blended pro-rata/auction system can work fairly and will be better in short-term that doing nothing and focusing efforts on implementing solutions to solve longer-term capacity issues."
- "None of the proposed medium term solutions are suitable or necessary. The Hunter Valley Coal Chain should operate without regulation by PWCS. Payment of demurrage is a market solution. If a solution were to be implemented, it would need to be checked for consistency with competition laws and an authorisation obtained from the Australian Competition and Consumer Commission, if required."

# 8. What other feedback, comments or preferences do you have for a medium term solution?



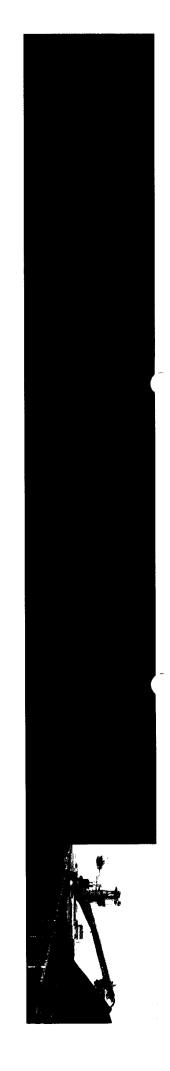
#### Quotes:

- "We need time to get this right. The process should be carefully considered in a timeframe which enables parties system difficult. [Our] preference is for a two-stage process where: evaluate the alternatives given the complexities involved. This may make commitment to any form of interim to evaluate the alternatives sensibly. The current PWCS timetable is very tight, making it difficult for us to properly
- We determine the actual need for any type of system as a first step, by way of nominations with a clearly stated take or pay obligation; and
- Ņ Once this has been done, we would then evaluate the need for a clearing mechanism and the preferred type of mechanism without trying to limit the options at this stage. "

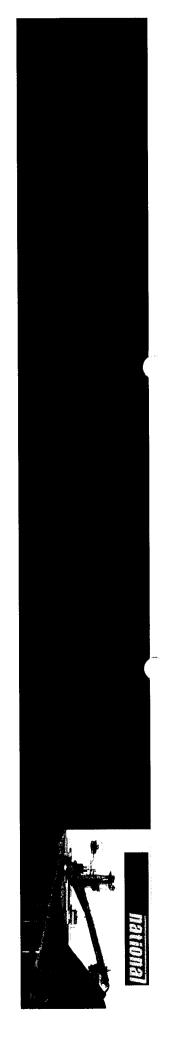


- 1. Context
- 2. Forum Introduction
- 3. Medium Term
- Summary of Survey Results
- Discussion
- 4. Long Term
- Summary of Survey Results
- Discussion
- 5. Next Steps & Close





**Discussion – Medium Term Solution** 



- 1. Context
- 2. Forum Introduction
- 3. Medium Term
- Summary of Survey Results
- Discussion
- 4. Long Term
- Summary of Survey Results
- Discussion
- 5. Next Steps & Close

# future capacity? Would you support Take-or-Pay commitment to ensure sufficient



this should apply to increased tonnes only. Responses indicated strong support for take-or-pay commitment. There are some suggestions

### Conclusion

- Responses were strongly in favour of the principle of take-or-pay
- However, there was some division over whether it should apply to all tonnes (nominated or shipped) or just the increase in tonnes.

### Survey Response



\*\*\*Excludes 1 response who did not answer

#### Quotes:

- "The ToP commitment should apply to the nominated volume rather than the actual used volume or base volume."
- "[Yes], Provided shareholders do not benefit from such a shipper-supported system through their equity holdings."
- "[Yes], For increased capacity only
- "TOP to apply to the increase in capacity requirement only. TOP should not apply to existing capacity. Any TOP arrangements." arrangement does give those producers certain "rights" as opposed to those who do not participate in TOP

# future capacity? 1. Would you support Take-or-Pay commitment to ensure sufficient



- "This is critical to ensuring appropriate investment decisions are made by the HVCC operators (rail and port). It is also essential to ensuring mine developments also factor into their development schedules, the time it takes to have the required capacity available to meet their needs."
- "A "take or pay " concept is worth exploring which could help underpin an allocation system and facilitate the alignment process"
- "At this time we do not support the move to a take or pay system in the long term or the move to a contractsa third port, and who would be investing in a third port, is addressed. No move towards contracting should be made until the NSW land tender process has run its course. Our over-riding concerns at this time are: reasonable evaluation to be undertaken. Further, a decision on contracting should not be made until the issue of based system. There is too little information available to us as to the nature of the proposal to enable a
- Contracting for capacity could be anti-competitive. If tonnes are fully contracted, this would remove the scope for competition through a third port. As a basic principle, contracts should not be allowed to restrict competition for provision of port services
- Does the proposal relate to existing and / or future capacity?
- 3. How would new or expanding users obtain access to existing capacity if it is fully contracted?
- Would there be an obligation on the service provider/s to expand capacity when users require new capacity? The key objective should be to have capacity being ahead of demand, not playing catch up.
- Ġ Charging for such additional capacity - who pays? Do all users incur the same charge?"



- "Take or pay needs to be structured to ensure accurate forecasting and not provide an opportunity to avoid TOP charges by under forecasting and over shipping, or to profit by over forecasting and selling surplus capacity."
- "Probably, but it depends on the form of commitment being sought and the commitment by PWCS (and/or ARTC, PN, QR et al) on the other side"
- "The long term solution is that PWCS must expand to handle additional throughput. Risk to PWCS is essentially zero in that ability exists to increase the handling charge."