

Annexure A.1 – Telstra Company Structure Chart

For the purposes of this Authorisation Application, this table sets out the related bodies corporate of Telstra Corporation Limited and is current as at 31 March 2022. Telstra Corporation Limited does not hold minority shareholdings in any relevant businesses for the purposes of assessing the application.

Telstra subsidiaries	Country of incorporation	% of equity held by immediate parent ¹	% of equity held by ultimate parent ²
DCA eHealth Solutions Pty Ltd	Australia	100.0	100.0
• Argus Connecting Care Pty Ltd	Australia	100.0	100.0
• Communicare eHealth Solutions Pty Ltd	Australia	100.0	100.0
Epicon IT Solutions Pty. Ltd.	Australia	100.0	100.0
• Service Potential Pty Ltd	Australia	100.0	100.0
MTData Holdings Pty Ltd	Australia	100.0	100.0
• Mobile Tracking and Data Pty Ltd	Australia	100.0	100.0
○ Transport Compliance Services Pty Ltd	Australia	100.0	100.0
• MTData NZ Limited	New Zealand	100.0	100.0
ACN 147 190 118 Pty Ltd	Australia	67.6	67.6
• Neto (US) Inc	United States	100.0	67.6
Telstra Limited	Australia	100.0	100.0
• NDC Global Holdings Pty Limited	Australia	100.0	100.0
• NDC Global Services Pty Limited	Australia	100.0	100.0
Pacnet Internet (A) Pty Ltd	Australia	100.0	100.0
• Hunterlink Pty Limited	Australia	100.0	100.0
Telstra Purple Pty Ltd	Australia	100.0	100.0
• Alliance Automation Pty Ltd	Australia	100.0	100.0
○ DLM Automation Pty Ltd	Australia	100.0	100.0

¹ "Immediate parent" refers to the company directly above holding the shares in the subsidiary.

² "Ultimate parent" refers to the ultimate shareholder, Telstra Corporation Limited.

• Aqura Technologies Pty Ltd	Australia	100.0	100.0
Telstra Energy (Holdings) Pty Ltd	Australia	100.0	100.0
• Telstra Energy (Generation) Pty Ltd	Australia	100.0	100.0
• Telstra Energy (Markets) Pty Ltd	Australia	100.0	100.0
• Telstra Energy (Retail) Pty Ltd	Australia	100.0	100.0
Telstra International (Aus) Limited	Australia	100.0	100.0
• Telstra Global Business Services LLP	India	50.0	100.0
Telstra Holdings Pty Ltd	Australia	100.0	100.0
• Telstra Global (Malaysia) Sdn. Bhd.	Malaysia	61.0	61.0
• Pacnet Limited	Bermuda	100.0	100.0
○ Pacnet Services Corporation Ltd	Bermuda	100.0	100.0
▪ Asia Netcom Pacnet (Ireland) Limited	Ireland	100.0	100.0
▪ Pacnet Global Corporation (S) Pte Ltd	Singapore	100.0	100.0
– Pacnet Services (Korea) Limited	Republic of Korea	100.0	100.0
– Pacnet Services South Asia (Philippines) Inc.	Philippines	100.0	100.0
– Pacnet Services (UK) Limited	United Kingdom	100.0	100.0
– Telstra Services (USA) Inc.	United States	100.0	100.0
– Pacnet Services (Japan) Corp.	Japan	39.6	100.0
▪ Pacnet Services Holdings (Taiwan) Limited	Taiwan	100.0	100.0
– Telstra Services (Taiwan) Inc.	Taiwan	11.0	100.0
○ Telstra Internet (S) Pte Ltd	Singapore	100.0	100.0
▪ Pacnet Internet (HK) Limited	Hong Kong	100.0	100.0

– Pacific Business Solutions (China)	China	50.0	50.0
➤ Pacific Business Solutions (China) Xi'an	China	100.0	50.0
➤ Pacific Business Solutions (China) Chongqing	China	100.0	50.0
➤ Pacific Business Solutions (China) Tianjin	China	100.0	50.0
➤ Pacific Business Solutions (China) Shanghai	China	100.0	50.0
➤ Telstra PBS Limited	Hong Kong	100.0	50.0
➤ Australia-Pacific (Chongqing) Telecommunications Technology Limited	China	100.0	50.0
▪ Pacific Internet India Private Limited	India	100.0	100.0
○ Pacnet Network Limited	Bermuda	100.0	100.0
▪ Pacnet Network (UK) Limited	United Kingdom	100.0	100.0
– Pacnet Network (Korea) Limited	Republic of Korea	100.0	100.0
– Pacnet Network (Philippines) Inc.	Philippines	100.0	100.0
– Pacnet Services (Japan) Corp.	Japan	57.8	100.0
○ Pacnet Cable Limited	Bermuda	100.0	100.0
▪ C2C Pacnet (Ireland) Limited	Ireland	100.0	100.0
▪ Pacnet Cable (Korea) Limited	Republic of Korea	100.0	100.0
▪ Telstra Network & Business Services Korea Co., Ltd.	Republic of Korea	49.0	100.0
▪ Pacnet Cable (Taiwan) Limited	Taiwan	100.0	100.0
▪ Pacnet Cable (USA) Inc.	United States	100.0	100.0
▪ Pacnet Services (Japan) Corp.	Japan	2.6	100.0

○ Asia Communications Investment Holdings (Taiwan) Limited	Taiwan	100.0	100.0
▪ Asia Communications Investment (Taiwan) Limited	Taiwan	100.0	100.0
– Telstra Services (Taiwan) Inc.	Taiwan	40.0	100.0
○ Telstra Services (Taiwan) Inc.	Taiwan	49.0	100.0
• Beijing Australia Telecommunications Technical Consulting Services Co. Ltd	China	100.0	100.0
• Reach Holdings Limited	Mauritius	100.0	100.0
○ Reach Network India Private Limited	India	99.9	99.9
• Telstra Asia Limited	British Virgin Islands	100.0	100.0
○ Telstra SE Asia Holdings Limited	British Virgin Islands	100.0	100.0
▪ PT Reach Network Services Indonesia	Indonesia	90.0	90.0
○ Telstra Asia Regional Holdings Limited	British Virgin Islands	100.0	100.0
▪ Telstra Malaysia Sdn. Bhd.	Malaysia	51.0	51.0
▪ Telstra (Thailand) Co. Ltd	Thailand	49.0	49.0
▪ Telstra Philippines Holdings Limited	British Virgin Islands	100.0	100.0
– Incomgen Holdings Inc.	Philippines	40.0	40.0
➤ Telstra Web Holdings Inc.	Philippines	60.0	64.0
❖ Telstra Philippines Inc.	Philippines	60.0	78.4
– Telstra Philippines. Inc.	Philippines	40.0	78.4
– Telstra Web Holdings Inc.	Philippines	40.0	64.0
• Telstra Global Holdings Limited	British Virgin Islands	100.0	100.0
○ Telstra International Limited	Hong Kong	100.0	100.0
▪ Telstra Global (HK) Limited	Hong Kong	100.0	100.0

▪ Telstra Services Asia Pacific (HK) Limited	Hong Kong	100.0	100.0
▪ Telstra Cable (HK) Limited	Hong Kong	100.0	100.0
• Telstra Global Limited	United Kingdom	100.0	100.0
○ PT Telstra Nusantara	Indonesia	100.0	100.0
○ Telstra UK Limited	United Kingdom	100.0	100.0
▪ Company 85 Limited	United Kingdom	100.0	100.0
▪ Cordoba Holdings Limited	Jersey	100.0	100.0
▪ Telstra Health UK (Holdings) Limited	United Kingdom	100.0	100.0
– Dr Foster Research Limited	United Kingdom	100.0	100.0
– Telstra Health UK Limited	United Kingdom	100.0	100.0
– Dr Foster Inc.	United States	100.0	100.0
• Telstra Global Business Services LLP	India	50.0	100.0
• Telstra GmbH	Germany	100.0	100.0
• Telstra Group Limited	Australia	100.0	100.0
• Telstra Holdings (Bermuda) No 1 Limited	Bermuda	100.0	100.0
• Telstra Holdings Singapore Pte Ltd	Singapore	100.0	100.0
• Telstra Incorporated	United States	100.0	100.0
• Telstra India (Private) Limited	India	100.0	100.0
• Telstra International Philippines Inc.	Philippines	100.0	100.0
• Telstra International PNG Limited	Papua New Guinea	100.0	100.0
• Telstra Japan K. K.	Japan	100.0	100.0
• Telstra Network Services NZ Limited	New Zealand	100.0	100.0
• Telstra NZ Limited	New Zealand	100.0	100.0
• Telstra SARL	France	100.0	100.0

• Telstra Towerco No.2 Pty Ltd	Australia	100.0	100.0
○ Amplitel Pty Ltd	Australia	51.0	51.0
• Telstra Services Korea Limited	Republic of Korea	100.0	100.0
○ Telstra Network & Business Services Korea Co., Ltd.	Republic of Korea	51.0	100.0
• Telstra Singapore Pte Ltd	Singapore	100.0	100.0
○ Pacnet Global Communications (India) Private Limited	India	99.9	100.0
• Telstra Telecommunications Private Limited	India	74.0	74.0
• Telstra Software Group Pty Ltd	Australia	100.0	100.0
○ muru-D Pty Ltd	Australia	100.0	100.0
• Telstra Australia Networks Pty Limited	Australia	100.0	100.0
• Telstra International Operations Pty Limited	Australia	100.0	100.0
• Telstra International Networks Pty Limited	Australia	100.0	100.0
Telstra Health Pty Ltd	Australia	100.0	100.00
• Clinical Technology Holdings Pty Ltd	Australia	-	100.0
○ Clinical Technology Systems Pty Limited	Australia	-	100.0
○ Health Communication Network Pty Limited	Australia	-	100.0
▪ MedicalDirector (NZ) Limited	New Zealand	-	100.0
▪ MedicalDirector Limited	United Kingdom	-	100.0
▪ Phoenix Medical Publishing Pty Ltd	Australia	-	100.0
• Power Solutions Holdings Pty Ltd	Australia	-	70.0
○ Power Solutions DTD Pty Ltd	Australia	-	70.0
▪ Power Health Solutions Limited	New Zealand	-	70.0

▪ Power Solutions DTD Limited	Ireland	-	70.0
▪ Power Solutions Health Management Consulting LLC	Saudi Arabia	-	70.0
▪ PowerHealth Solutions Canada Inc	Canada	-	70.0
▪ PowerHealth Solutions Limited	Hong Kong	-	70.0
▪ PowerHealth Solutions Ltd	United Kingdom	-	70.0
▪ Powerhealth Solutions Sdn. Bhd.	Malaysia	-	70.0
Fone Zone Pty Ltd	Australia	-	100.0
• Fone Zone People Pty Ltd	Australia	-	100.0
• Kel 2000 Pty Ltd	Australia	-	100.0
• Kel 2010 Pty Ltd	Australia	-	100.0
• Sprout Corporation Pty Ltd	Australia	-	100.0
• One Zero Communications Pty Ltd	Australia	-	100.0
○ Computer Geek Squad Pty Ltd	Australia	-	100.0
○ Geek Squad Australia Pty Ltd	Australia	-	100.0
○ One Xerro TLS (Bundaberg) Pty Ltd	Australia	-	100.0
○ One Zero TCS (Warwick) Pty Ltd	Australia	-	100.0
Telstra Super Pty Ltd	Australia	100.0	100.0
• Telstra Super Financial Planning Pty Ltd	Australia	100.0	100.0
Telstra International Holdings Pty Ltd	Australia	100.0	100.0
• Telstra Reach Holdings Pty Ltd	Australia	100.0	100.0
• Telstra PM Holdings Pty Ltd	Australia	100.0	100.0
○ Telstra PM Pty Ltd	Australia	100.0	100.0
▪ Bidco (S) Pte. Ltd.	Singapore	100.0	100.0
Fred IT Group Pty Ltd	Australia	50.0	50.0

• ERX Script Exchange Pty Ltd	Australia	100.0	50.0
• Fred Health Pty Ltd	Australia	100.0	50.0
• Fred Retail Pty Ltd	Australia	100.0	50.0
• Pharmacy Research Network Pty. Ltd.	Australia	100.0	50.0
• Medication Knowledge Pty Ltd	Australia	80.0	40.0
CloudMed Pty Ltd	Australia	100.0	100.0
Bridge Point Communications Pty Ltd	Australia	100.0	100.0
Epicon Software Pty Ltd	Australia	100.0	100.0
Heritage Telecommunications Ltd	Australia	100.0	100.0
Mobile Payment Gateway Pty Limited	Australia	100.0	100.0
Medinexus Pty Ltd	Australia	100.0	100.0
Merricks NewCo Pty Ltd	Australia	100.0	100.0
Virtual Machine Technology Pty Ltd	Australia	100.0	100.0
Pacnet Services (A) Pty Ltd	Australia	100.0	100.0
Research Resources Pty Ltd	Australia	100.0	100.0
Sapio Pty Ltd	Australia	51.0	51.0
Telstra Broadcast Services Pty Limited	Australia	100.0	100.0
Telstra Communications Limited	Australia	100.0	100.0
Telstra ESOP Trustee Pty Limited	Australia	100.0	100.0
Telstra Finance Limited	Australia	100.0	100.0
Telstra Foundation Ltd	Australia	100.0	100.0
Telstra Foundation (Philippines) Inc.	Philippines	100.0	100.0
Telstra Growthshare Pty Ltd	Australia	100.0	100.0
Telstra Multimedia Pty Limited	Australia	100.0	100.0
Telstra OnAir Holdings Pty Ltd	Australia	100.0	100.0

Telstra Pay TV Pty Ltd	Australia	100.0	100.0
Telstra Plus Pty Ltd	Australia	100.0	100.0
Telstra 3G Spectrum Holdings Pty Ltd	Australia	100.0	100.0
Telstra Services Solutions Holdings Limited	Australia	100.0	100.0
Telstra Ventures Pty Limited	Australia	100.0	100.0

Further information regarding entities in the Telstra Group can be found on our website at telstra.com.au/aboutus/investors/financial-information/financial-results (as part of Telstra's half year and full year results disclosures).